1 2 3 4 5 6 7 8 9 10 11 12		CONFORMED CONTY Superior County Of California  OCT 19 2017  Sherri R. Carter, Executive Unicer/Cierk By: Marlon Gomez, Deputy  [EXEMPT FROM FILING FEES PURSUANT TO GOVERNMENT CODE SECTION 6103]  TE STATE OF CALIFORNIA  Y OF LOS ANGELES	
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16	THE PEOPLE OF THE STATE OF CALIFORNIA,	Case No	
17 18 19 20	Plaintiff,  v.  Adir International, LLC, a Delaware Limited Liability Company, also doing Business as Curacao and La Curacao; La Curacao, a California corporation; Ron Azarkman, an individual;	COMPLAINT FOR PERMANENT INJUNCTION, CIVIL PENALTIES, RESTITUTION, AND OTHER EQUITABLE RELIEF  (BUS. & PROF. CODE, §§ 17200 et seq., 17500 et seq.)	
21	AND DOES 1 THROUGH 100, INCLUSIVE,	[VERIFIED ANSWER REQUIRED PURSUANT TO CALIFORNIA CODE OF	
22	Defendants.	CIVIL PROCEDURE SECTION 446]	
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	COMPLAINT – PEOPLE V. ADIR INTERNATIONAL LLC, DBA CURACAO, ET AL.		

Plaintiff, the People of the State of California ("Plaintiff" or the "People"), by and through Xavier Becerra, Attorney General of the State of California, alleges the following on information and belief:

#### INTRODUCTION

- 1. For years, Defendant Adir International, LLC, dba Curacao, a retail store chain, and its co-founder Ron Azarkman, have preyed upon Curacao's Latino customer base. While Curacao touts its commitment to the Latino community, the company actually takes advantage of its customers, many of whom are low-income, monolingual Spanish-speaking immigrants who lack access to traditional credit to purchase basic big-ticket household necessities from other retailers. Curacao victimizes consumers through a variety of unlawful, unfair, and fraudulent business practices, including the following: misleading advertising; unwanted contract add-ons; illegal sale of warranties; failure to honor warranties; failure to clearly post return policies; refusal to honor returns; illegal debt collection practices; and violating consumers' rights when suing them in small claims actions.
- 2. Curacao's unlawful business practices are pervasive. They begin even before a consumer walks into a store—through misleading advertisements—and may not end until months or years after the consumer's original purchase—often in a small-claims judgment obtained by violating court rules. Targeting Latino immigrants who lack credit, Curacao lures consumers into its stores by advertising easy credit and low prices on merchandise ranging from electronics to furniture to appliances. Once in the store, however, consumers discover that they can only purchase merchandise at the advertised price if they agree to buy "add-ons" such as warranties, installation services, and/or accessories. In some instances, Curacao adds these items without consumers' knowledge or consent, or tells consumers that items are free when, in fact, consumers are charged for them. Curacao conceals these contract add-ons by having consumers sign credit or retail installment contracts electronically without first showing them an itemized receipt, or by giving monolingual Spanish-speaking consumers English-language contracts, which they cannot read or understand. When consumers try to return items that were added without their consent, they are often told that Curacao's return policy—which was not disclosed to consumers—

- 3. Such business practices are not the actions of rogue employees; they are, in fact, the consequence of Curacao's established sales incentive structure and corporate culture. Curacao instructs its employees that the company's future depends on selling high-margin warranties, services, and accessories. To ensure that sales associates push these items on its customers, Curacao imposes unrealistic sales goals on its employees, constantly monitors them to ensure goals are met, and threatens employees with demotion or termination if they fail to meet those goals. Caught between a rock and a hard place, Curacao employees, many of whom lack other job options, are forced to engage in unfair, unlawful, and fraudulent conduct in order to keep their jobs. Curacao sales representatives are encouraged to lie to customers about contract terms, pricing, and returns, and to add items and services to customers' contracts without their knowledge or consent. This conduct is condoned and sanctioned by Curacao supervisors. Curacao management and executives have been well aware of these practices, and the corresponding customer and employee complaints, for years.
- 4. These business practices violate California's Unfair Competition Law (Business and Professions Code section 17200), the False Advertising Law (Business and Professions Code section 17500), and a number of other California consumer protection statutes.

#### **PLAINTIFF**

5. Plaintiff is the People of the State of California, who brings this action by and through Attorney General Xavier Becerra. The Attorney General is authorized by Business and Professions Code sections 17203, 17204, and 17206 to bring actions to enforce the Unfair Competition Law (UCL) and by Business and Professions Code sections 17535 and 17536 to bring actions to enforce the False Advertising Law (FAL).

#### **DEFENDANTS**

- 6. Defendant Adir International, LLC is a Delaware limited liability company with its principal place of business in Los Angeles, California. Adir International, LLC owns and operates a retail store chain under the fictitious business names of Curacao, Curacao Travel, iCuracao, and Curacao Export. At all relevant times, Adir International, LLC, itself and doing business as Curacao, Curacao Travel, iCuracao, and Curacao Export, has transacted business in the County of Los Angeles and elsewhere within the State of California.
- 7. Defendant La Curacao is or was a California corporation with its principal place of business in Los Angeles, California. The retail store chain now known as Curacao was formerly known as La Curacao, from its inception in 1981 until the chain was rebranded as Curacao on or around August 1, 2012. At all relevant times, La Curacao transacted business in the County of Los Angeles and elsewhere within the State of California.
- 8. Defendant Ron Azarkman ("Azarkman"), an individual, is a principal of Adir International, LLC and La Curacao. According to a Statement of Information filed with the Secretary of State on September 25, 2013, Azarkman is the Chief Executive Officer of Adir International, LLC. According to a Statement of Information filed with the Secretary of State on January 26, 2006, Azarkman is or was the Chief Executive Officer and Chief Financial Officer of La Curacao, as well as a director of La Curacao. According to an application for registration filed with the Bureau of Electronic and Appliance Repair in November 1996, Azarkman is one of the two officers listed as "in charge of" Adir International LLC's service contract program, through which Curacao ostensibly sold its warranties. Azarkman also signed this application for registration. At all times relevant, Azarkman was in a position of responsibility allowing him to

create, direct, and influence corporate policies or activities with respect to Defendants' compliance with California consumer protection laws and regulations at their retail stores and in the conduct of their business in the State of California, and had, by reason of his position in the company and corporation, responsibility and authority either to prevent in the first instance, or promptly correct, the violations complained of herein, but failed to do so. In addition to any direct personal liability, Azarkman is also personally liable as a responsible corporate officer for violations of law committed by Defendants as alleged herein. Azarkman is a resident of Los Angeles County.

- 9. Plaintiff is not aware of the true names and capacities of defendants sued herein as DOES 1 through 100, inclusive, and, therefore, sues these defendants by such fictitious names. Each fictitiously named defendant is responsible in some manner for the violations of law alleged. Plaintiff will amend this Complaint to add the true names of the fictitiously named defendants once they are discovered. Whenever reference is made in this Complaint to "Defendants," such reference shall include DOES 1 through 100 as well as the named defendants.
- 10. The defendants identified in Paragraphs 6 through 9 above are hereafter referred to collectively in this Complaint as "Defendants" or "Curacao."
- 11. At all relevant times, each Defendant acted individually and jointly with every other named Defendant in committing all acts alleged in this Complaint.
- 12. At all relevant times, each Defendant acted: (a) as a principal; (b) under express or implied agency; and/or (c) with actual or ostensible authority to perform the acts alleged in this Complaint on behalf of every other named Defendant.
- 13. At all relevant times, some or all Defendants acted as the agent of the others, and all Defendants acted within the scope of their agency if acting as an agent of another.
- 14. At all relevant times, each Defendant knew or realized, or should have known or realized, that the other Defendants were engaging in or planned to engage in the violations of law alleged in this Complaint. Knowing or realizing that the other Defendants were engaging in such unlawful conduct, each Defendant nevertheless facilitated the commission of those unlawful acts.

members being low-income, monolingual Spanish-speaking immigrants. These consumers often

have minimal experience with credit card and retail installment contracts because they do not qualify for traditional credit or financing. This lack of access to traditional credit makes it difficult for these consumers to purchase necessary big-ticket home staples such as refrigerators and beds at other retailers.

- 23. While claiming to help the Latino community, Curacao instead takes advantage of and exploits this community. Curacao takes advantage of consumers through a variety of unlawful, unfair, and fraudulent business practices, including:
  - a. <u>Bait-and-switch Advertising/Bundling</u>. Curacao lures consumers into its stores through advertisements disseminated via mailers, television, radio, and the internet. These advertisements contain false or misleading statements about the condition, price, and availability of particular products. Curacao sales associates are instructed not to sell available merchandise at the advertised prices unless they can sell the products bundled with high-margin services, warranties, and accessories. As a result, Curacao often tells consumers that merchandise advertised by Curacao is either unavailable, or available only as part of a more expensive bundle that was not disclosed in Curacao's advertising. Curacao fails to honor prices as they are advertised and marked on its sales floor, and fails to supply reasonably expected demand for the merchandise it advertises. Curacao also markets and sells used items to consumers without disclosing that they are not new.
  - b. Store Credit. Curacao encourages consumers to apply for store credit and pay for merchandise via retail installment contracts. Curacao claims that opening credit with the store will improve consumers' credit scores and open up other avenues for financing in the future. Curacao also promotes low monthly payments on advertised items if purchased with Curacao credit. Such promises of easy credit and low monthly payments are attractive to many consumers, especially those who lack a positive credit history. But in reality, the advertised low monthly payments are based on an APR of 19.99%, a rate very few

consumers actually get. Curacao conducts most of its sales through retail installment contracts, typically charging consumers a 34.99% APR. Once a consumer is approved for credit, Curacao sales associates encourage the consumer to use all available credit in the first purchase, as instructed by their supervisors. Sometimes, Curacao opens new accounts or sub-accounts for consumers without their knowledge or consent. Curacao sales associates also mislead consumers by telling them that Curacao can reactivate or increase a consumer's credit line without running a hard inquiry on the consumer's credit report. In reality, Curacao runs hard inquiries on consumer credit reports without the consumer's informed consent, and at times, in direct contravention of the consumer's explicit requests.

Contract Add-Ons. To meet the company's aggressive and strict sales goals, Curação sales associates add warranties and services to consumer contracts by any means possible: sometimes by misleading the consumer about the terms, conditions, or price of a warranty or service, and sometimes by simply adding a warranty or service to a consumer's contract without the consumer's knowledge or consent. Accessories are often added to a consumer's purchase through deception. Sales representatives lie about the price of accessories, and sometimes falsely claim that accessories are essential to the proper operation of certain merchandise. To hide unauthorized contract add-ons, Curacao sales associates ask consumers to electronically sign their contracts on a screen similar to a credit card terminal before showing them an itemized receipt or paper contract. Curacao does not provide consumers with a paper copy of their retail installment contract until they have already signed it. As a consequence, consumers often leave the store with a contract that binds them to pay Curacao hundreds of dollars more than they expected or intended, for services or items they did not want or did not know they purchased.

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- d. <u>Contract Translations</u>. In some instances, Curacao negotiates with consumers in Spanish, but provides those consumers with only an English-language contract. Even when Curacao sales associates provide a Spanish-language translation of the contract, important contract terms and conditions remain in English. Curacao also fails to post any signs or notices informing consumers of their right to receive a version of their contract that is fully translated into Spanish.
  - Warranties. Curacao sales associates misrepresent the terms of the warranties (also known as service contracts) that Curacao sells and they often do not provide consumers with a copy of the warranty terms or contract. In some instances, sales associates fail to provide the consumer with any information about the warranty added to their contract. For years, Curacao misled the Bureau of Electronic and Appliance Repair, Home Furnishings, and Thermal Insulation, the agency tasked with regulating the sale of warranties. While applying to sell only warranties administered by another company, Curacao actually sold its own self-administered warranties, without the necessary financial backing or insurance policy required by California law. Curacao also fails to respond in a timely manner (or at all) to consumer requests for repairs, and in many instances it cancels or voids warranties without proper justification. Curação has refused to replace or repair defective items covered by Curacao's warranty, falsely claiming that damage to a product was caused by the consumer. Curacao has also, in several instances, charged customers for third-party warranty coverage without actually enrolling the product or activating the third-party warranty. In instances when consumers return merchandise for which a warranty was also purchased, Curacao continues to charge consumers for the warranty or charges them an insurance cancellation fee, even when consumers do not attempt to use the merchandise or the warranty and they cancel the warranty within thirty days.

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- f. Returns. Curacao fails to post or otherwise alert consumers to its return policies before customers make a purchase. Curacao's return policy is posted only on retail installment contracts or product receipts (both provided after purchase), and at some of its merchandise pick-up windows. Yet, Curacao often relies on its alleged return policies to refuse consumers' return attempts, claiming that merchandise is "final sale" or subject to a 10% or 15% restocking fee. Curacao associates are incentivized to reject valid returns because their strict sales goals, their compensation, and ultimately their jobs are at stake.
  - Debt Collection. When consumers fall behind in their monthly payments,

    Curacao's debt collection agents harass them by calling early in the morning or
    late at night, berating them, and threatening them with litigation, arrest, losing
    their home, and/or ruined credit reports. Curacao's debt collection agents also
    reveal details about debts to consumers' relatives, roommates, neighbors,
    coworkers, and/or employers. Curacao follows up its debt collection calls by
    sending written debt collection notices to consumers that threaten actions it
    does not intend to—or cannot legally—take, including seizure of consumers'
    homes. In some instances, Curacao continues debt collection efforts against
    consumers, including negative reporting to the credit reporting agencies,
    months and even years after having received payment in full.
  - Small Claims. Curacao files 250 to 400 small claims actions for allegedly delinquent debt against its consumers each month. Until recently, Curacao used an unregistered process server who failed to personally serve consumers, and fabricated proofs of service. Improper or non-existent service prevented numerous consumers from contesting their alleged debt in court or seeking a stipulated judgment with Curacao. Through subsequent orders and wage garnishment, Curacao has collected on default judgments against consumers who never received proper notice of the small claims lawsuits, and had no opportunity to be heard in court. Curacao also hired an independent contractor

to represent the company at small claims hearings by falsely claiming that he was Curacao's in-house "collector." This independent contractor has, on many occasions, testified against consumer defendants and provided information to the court about Curacao records and the alleged consumer debt owed.

- 24. When consumers attempt to contact Curacao about unauthorized contract add-ons, defective products, poor customer service, harassing debt collection, or subpar warranty service, they are confronted with long wait times. Their telephone calls are transferred among several Curacao customer service representatives, and often get disconnected in the process. Customer service representatives are rarely authorized to resolve issues themselves, so consumers are often told that someone will call them back. Consumers routinely wait weeks for a callback and, in many cases, never receive one. Consumers who go directly to a Curacao store to lodge a complaint are often confronted by hostile employees and managers who claim that nothing can be done because the consumer signed the contract and should have known what it entailed. When a consumer persists in her complaint, Curacao elevates the complaint to its Escalations Department, where it is ultimately vetted by executives. Even if Curacao resolves these elevated complaints, the resolution rarely involves making the consumer whole.
- 25. The pervasiveness of Curacao's unlawful, unfair, and fraudulent conduct is perpetuated by the company's sales model and corporate culture. Curacao requires its sales associates to meet daily, weekly, and monthly sales goals for each of the following categories: merchandise, accessories, warranties, services (such as delivery or installation), and approved credit applications. The monthly sales goals, however, are not always clear and often increase unexpectedly in the middle of the month. A sales associate who was on target to meet her monthly goals may suddenly discover, in the third week of the month, that Curacao has raised her goals to a level that is unattainable. Curacao sales associates often express confusion about how their sales goals are calculated and adjusted. Many are unable to meet their monthly goals without resorting to unlawful, unfair, or fraudulent tactics because there simply are not enough customers coming through their department.

26. Curacao strictly enforces its sales goals through constant monitoring of its employees. Curacao managers are required to meet their own departmental sales goals for all categories. They are instructed to create a sense of urgency in their sales associates by checking in with them on an hourly basis to ensure they are meeting goals for services, accessories, and warranties. Sales associates who are not meeting all of their goals are often approached or called by their managers and reprimanded or berated. At times, managers will actually interrupt a sale and take over communications with a particular consumer to ensure that the consumer purchases services, accessories, and a warranty along with merchandise.

27. Curacao also enforces its sales goals through its employee review process. In periodic formal performance reviews, sales associates are rated on their ability to exceed their sales goals in each category. A sales associate cannot earn the highest performance ranking unless she has actually achieved well over 100% of her goals. Sales associate hourly pay is adjusted accordingly; if an associate exceeds her goals, her hourly pay may increase, but if she fails to meet her goals, her hourly pay often decreases, sometimes by as much as \$2.00 per hour. Managers are also subject to periodic formal performance reviews, in which they are rated and ranked based on their department's ability to sell beyond its goals in each category. Sales associates and managers both receive written performance warnings for failing to meet their goals. These documents inform sales associates and managers that their continued failure to meet Curacao's sales goals in each category will result in demotion or termination. And, indeed, Curacao regularly demotes or terminates associates and managers for failing to meet their sales goals. These performance reviews, warnings, demotions, and terminations are regularly reviewed and approved by Curacao management and executives.

- 28. This combination of unrealistic and opaque sales goals, the constant monitoring of those sales goals, and the severe repercussions of falling short predictably and naturally drive Curacao's associates to engage in fraudulent behavior to meet their goals and keep their jobs.
- 29. Since the store's inception, Azarkman has been involved in creating and revising this compensation structure, as well as directing Curacao's retail and inventory strategy,

1	communicating with executives and store management, and cultivating Curacao's corporate		
2	culture and corporate image.		
3	FIRST CAUSE OF ACTION AGAINST ALL DEFENDANTS		
4	VIOLATIONS OF BUSINESS AND PROFESSIONS CODE		
5	SECTION 17500 ET SEQ.		
6	(False or Misleading Statements)		
7	30. The People reallege and incorporate by reference each of the paragraphs above as		
8	though fully set forth herein.		
9	31. Defendants have violated, and continue to violate, Business and Professions Code		
10	section 17500 et seq. by making or disseminating, or causing to be made or disseminated, false or		
11	misleading statements with the intent to induce members of the public to purchase Curacao		
12	products when Defendants knew, or by the exercise of reasonable care should have known, that		
13	the statements were false or misleading. The false or misleading statements include, but are not		
14	limited to, the following:		
15	a. In print, online, and televised advertisements, as well as in in-store displays,		
16	Defendants advertise merchandise for sale at certain prices, but then refuse to		
17	sell that merchandise at the advertised price unless the consumer also agrees to		
18	purchase a warranty, services, or accessories—a condition that is not stated in		
19	the advertisements;		
20	b. In print and online advertisements, as well as in in-store displays, Defendants		
21	advertise merchandise for sale at specified monthly payments based on an APR		
22	of 19.99%, an interest rate that most consumers do not get;		
23	c. Defendants fail to honor prices as stated in the in-store displays; and		
24	d. Defendants misrepresent used or second-hand merchandise as new.		
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#### SECOND CAUSE OF ACTION AGAINST ALL DEFENDANTS

# VIOLATIONS OF BUSINESS AND PROFESSIONS CODE SECTION 17200 ET SEQ.

(Unlawful, Unfair, and/or Fraudulent Business Practices)

- 32. The People reallege and incorporate by reference each of the paragraphs above as though fully set forth herein.
- 33. Defendants have engaged, and continue to engage, in unlawful, unfair, or fraudulent acts or practices, which constitute unfair competition within the meaning of Section 17200 of the Business and Professions Code. Defendants' acts or practices include, but are not limited to, the following:
  - a. Defendants have violated Business and Professions Code section 17500 et seq.,
     as alleged above in the First Cause of Action.
  - b. Defendants have violated the Consumer Legal Remedies Act, Civil Code section1770 et seq., by:
    - i. Selling used and secondhand items as new, in violation of Civil Code section 1770, subdivision (a)(6);
    - ii. Advertising items for sale with an intent not to sell them as advertised, in violation of Civil Code section 1770, subdivision (a)(9);
    - iii. Advertising items for sale with an intent not to supply reasonably expectable demand, in violation of Civil Code section 1770, subdivision (a)(10);
    - iv. Adding items to consumer contracts without consumers' knowledge or consent, in violation of Civil Code section 1770, subdivision (a)(13), (14), (16), and (19);
    - v. Misleading consumers about the price of items added to their contracts, in violation of Civil Code section 1770, subdivision (a)(13), (14), and (16); and

- vi. Misleading consumers about the terms or conditions of Curacao's contracts, in violation of Civil Code section 1770, subdivision (a)(14).
- c. Defendants have violated the California Translations Act, Civil Code section 1632 et seq., by:
  - Failing to provide a full Spanish-language translation of Curacao contracts to consumers who negotiated their purchase in Spanish, in violation of Civil Code section 1632, subdivision (b); and
  - ii. Failing to conspicuously display a notice stating that Curacao is required to provide a contract in Spanish to consumers who negotiate their purchase in Spanish, in violation of Civil Code section 1632, subdivision (f).
- d. Defendants have violated Business and Professions Code section 9855.2, subdivision (a) by issuing, selling, or offering for sale Curacao service contracts without filing with the director of the Bureau of Electronic and Appliance Repair, Home Furnishings, and Thermal Insulation sufficient proof of financial backing for those contracts.
- e. Defendants have violated Business and Professions Code section 9855.3 by:
  - Issuing and using a service contract without first filing with the director of the Bureau of Electronic and Appliance Repair, Home Furnishings, and Thermal Insulation the service contract form; and
  - ii. Failing to file with their application for registration and application for registration renewal the requisite proof of financial backing.
- f. Defendants have violated California Code of Regulations section 2758 by failing to provide to the Bureau of Electronic and Appliance Repair, Home Furnishings, and Thermal Insulation the records they are required to maintain.
- g. Defendants have violated Civil Code section 1723, subdivision (a) by failing to conspicuously display return policies for items on which they refuse to give full cash or credit refunds or equal exchanges.

- h. Defendants have violated the Rosenthal Fair Debt Collection Practices Act, Civil Code section 1788 et seq., by:
  - Threatening to arrest, garnish the wages of, and/or seize the property or homes of, consumers who owe debts to Curacao, even when such action was not in fact contemplated or permitted by law, in violation of Civil Code section 1788.10;
  - Harassing consumers with frequent and repeated telephone calls, often made at times known to be inconvenient, in violation of Civil Code sections 1788.11 and 1788.17;
  - iii. Communicating repeatedly with persons other than the consumer for the purpose of acquiring location information about the consumer and/or discussing the details of consumers' debts with consumers' employers or family members, when such communication was not necessary to the collection of debt, in violation of Civil Code sections 1788.12 and 1788.17; and
  - iv. Collecting or attempting to collect debts from consumers when Curacao knew that service of process of the underlying small claims actions had not been legally effected, in violation of Civil Code section 1788.15.
- Defendants have violated the Song-Beverly Consumer Warranty Act, Civil Code section 1790 et seq., by:
  - i. Failing to provide consumers at or before the time of purchase a copy of the service contract sold or a brochure which specifically describes the terms, conditions, and exclusions of the service contract sold, in violation of Civil Code section 1794.41, subdivision (a)(2); and
  - ii. Failing to provide consumers with a full refund for service contracts on home electronic products or home appliances returned within 30 days of purchase, and where no claim was filed, in violation of Civil Code section 1794.41, subdivision (a)(4)(A).

1	5. Pursuant to Business and Professions Code section 17206, that the Court assess a civil		
2	penalty of two thousand five hundred dollars (\$2,500) against Defendants for each violation of		
3	Business and Professions Code section 17200, as proved at trial;		
4	6. Pursuant to Business and Professions Code section 17206.1, subdivision (a), that the		
5	Court assess, in addition to any penalties assessed under Business and Professions Code sections		
6	17206 and 17536, a civil penalty of two thousand five hundred dollars (\$2,500) against		
7	Defendants for each violation of Business and Professions Code section 17200 perpetrated		
8	against senior citizens or disabled persons, as proved at trial;		
9	7. That Plaintiff recover its costs of suit, including costs of investigation; and		
10	8. For such other and further rel	lief that the Court deems just and proper.	
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13	Dated: October 19, 2017	Respectfully Submitted,	
14		XAVIER BECERRA Attorney General of California	
15		NICKLAS A. AKERS Senior Assistant Attorney General	
16		Michele Van Gelderen Supervising Deputy Attorney General	
17		Supervising Deputy Attorney General	
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19		ALICIA K. HANCOCK	
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21		State of California	
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